

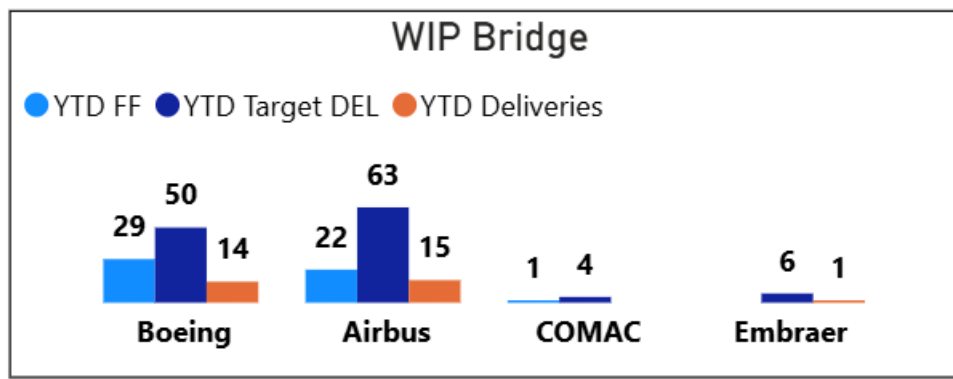
Executive Signal Summary (Mid-Month)

Early-cycle indicators of commercial aircraft delivery performance and recovery feasibility

Period: Week 2, 2026

1. Early-cycle production indicators (first flights) started slowly in 2026.
2. Boeing's early-cycle acceleration has outpaced Airbus year-to-date.
3. Boeing struggles with MAX 7 and MAX 10 inventory

Industry Delivery Status (YTD vs Plan)



- Actual deliveries are running behind for the duopoly.
- Since we are in January, there are no concerns.

Required Weekly Delivery Pace

OEM	YTD Target Del.	Req. Weekly Del. Pace	Pace Gap
Airbus	63	17	13
Boeing	50	13	10
COMAC	4	1	1
Embraer	6	2	1

What do we need to do from now on?

- Airbus and Boeing must ramp their delivery pace to meet 2026 targets.
- There's more pressure on Airbus.
- Embraer and COMAC are also behind at this stage, but it's still early.

Latest Week / Month Deliveries (directional)

OEM	Latest Week Del.	Weekly Trend
Airbus	2	↓
Boeing	9	↑
COMAC		→
Embraer		↓

Is momentum improving or not?

- Airbus deliveries are slow
- Boeing is doing better than expected by moving inventory rather than new production
- Focus remains on the duopoly

OEM Signal Snapshot

OEM	Target	Actual Deliveries	Delivery Status
Airbus	63	15	-48
Boeing	50	14	-36
COMAC	4		-4
Embraer	6	1	-5

Delivery Recoverability Signal

Model	Total WIP	Variant	Rollover Count	Average Aircraft Age
A321-271NX	6	MAX 7	25	1,240
737 MAX 8	5	MAX 8	17	26
737 MAX 9	4	787	15	786
737 MAX 8-200	3	A320N	9	24
A320-251N	3	A321NX	9	29
A220-300	2	KC-46	9	2,190
767-2C	1	MAX 8-200	5	69
767-300F	1	MAX 9	5	22
777F	1	A220	3	208
787-10	1	MAX 10	3	1,049
787-9	1	P8	3	120
A321-252NX	1	737-700	2	164
C919	1	777-200F	2	21
A320-271N	0	A350	2	49
A350-941	0	C909	2	46
737 MAX 8 BBJ	-1	MRTT	2	1,393
A321-253NY	-1	777-9	1	167
A330-941	-1	A319N	1	370
A350-1041	-1	C919	1	22
E195-E2	-1	767-300F		2
A321-251NX	-2			
Total	23			

Is the shortfall recoverable?

- New build inventory for the year is 23; approximately 1.2 aircraft/day.
- Green numbers are delivered earlier than expected. Red numbers are running late.
- Rollover count is the previous undelivered production, with red indicating age >180 days.

Subscriber input helps refine chart clarity, layout, and signal usefulness. Editorial scope and conclusions remain independent.

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